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**Nursing** 

# **NEA-BC**

ANCC Nurse Executive Advanced











#### **Question: 1**

Which leadership theory emphasizes the leader's ability to inspire and motivate followers through their vision and charisma?

- A. Trait theory
- B. Transformational leadership theory
- C. Situational leadership theory
- D. Authentic leadership theory

Answer: B

Explanation: Transformational leadership theory focuses on the leader's ability to inspire and motivate followers through their vision, charisma, and ability to create positive change. Transformational leaders have a clear vision, communicate effectively, and empower their followers to reach their full potential.

#### **Question: 2**

Which coaching and mentoring technique involves asking thought-provoking questions to help individuals gain insights and find their own solutions?

- A. Directive coaching
- B. Reflective coaching
- C. Solution-focused coaching
- D. Appreciative coaching

Answer: B

Explanation: Reflective coaching involves asking thought-provoking questions to help individuals reflect on their experiences, gain insights, and find their own solutions. It encourages self-discovery and empowers individuals to take

ownership of their development and growth.

#### **Question: 3**

Which approach to change management focuses on involving employees in the change process, promoting their engagement and ownership?

- A. Top-down approach
- B. Bottom-up approach
- C. Participatory approach
- D. Directive approach

Answer: C

Explanation: The participatory approach to change management emphasizes involving employees at all levels in the change process. It recognizes the value of their insights, promotes engagement and ownership, and fosters a culture of collaboration and innovation.

#### **Question: 4**

Which approach to change management focuses on involving employees at all levels of the organization in the change process and promoting their active participation?

- A. Top-down approach
- B. Bottom-up approach
- C. Participatory approach
- D. Directive approach

Answer: C

Explanation: The participatory approach to change management emphasizes

involving employees at all levels of the organization in the change process. It recognizes the value of their insights, experiences, and active participation, fostering a sense of ownership and commitment to the change initiatives.

#### **Question: 5**

Which strategic planning method involves an analysis of an organization's internal strengths and weaknesses, as well as external opportunities and threats?

- A. SWOT analysis
- B. Balanced scorecard
- C. PESTEL analysis
- D. Gap analysis

Answer: A



Explanation: SWOT analysis (Strengths, Weaknesses, Opportunities, and Threats) is a strategic planning method that helps organizations assess their internal strengths and weaknesses, as well as external opportunities and threats. It provides a comprehensive overview of the organization's current situation and helps identify areas for improvement and potential avenues for growth.

# **Question: 6**

Which principle of relationship building emphasizes the importance of active listening, empathy, and understanding others' perspectives?

- A. Collaboration
- B. Trust
- C. Communication
- D. Empathy

Answer: D

Explanation: Empathy is a principle of relationship building that emphasizes the importance of actively listening, understanding others' perspectives, and demonstrating empathy towards their experiences and emotions. It helps foster trust, connection, and effective communication.

#### **Question: 7**

Which fiscal management activity involves forecasting future financial performance based on historical data and market trends?

- A. Budgeting
- B. Financial analysis
- C. Cost containment
- D. Forecasting

Answer: D

Explanation: Forecasting is a fiscal management activity that involves predicting and estimating future financial performance based on historical data, market trends, and other relevant factors. It helps organizations plan and make informed decisions regarding resource allocation, budgeting, and financial strategies.

### **Question: 8**

Which communication technique is particularly effective for resolving conflicts and reaching mutually beneficial agreements?

- A. Active listening
- B. Nonverbal communication
- C. Mediation
- D. Assertive communication

#### Answer: C

Explanation: Mediation is a communication technique that involves a neutral third party facilitating the resolution of conflicts between two or more parties. It promotes open dialogue, understanding, and collaboration, helping parties reach mutually beneficial agreements.

#### **Question: 9**

Which principle of relationship building emphasizes the importance of trust, mutual respect, and open communication in establishing strong connections with others?

- A. Empathy
- B. Collaboration
- C. Transparency
- D. Accountability

Answer: C

Explanation: Transparency is a principle of relationship building that emphasizes open and honest communication, trust, and mutual respect. By being transparent, individuals can foster stronger connections with others and create an environment of trust and collaboration.

#### **Question: 10**

Which risk assessment methodology aims to identify and analyze the underlying causes of adverse events or errors to prevent their recurrence?

- A. Root Cause Analysis (RCA)
- B. Failure Mode Effects Analysis (FMEA)

C. Hazard Analysis and Critical Control Points (HACCP)

D. Six Sigma

Answer: A

Explanation: Root Cause Analysis (RCA) is a risk assessment methodology used to identify and analyze the underlying causes of adverse events or errors. It aims to understand the factors contributing to the occurrence and develop strategies to prevent their recurrence in the future.

#### **Question: 11**

Which coaching and mentoring technique focuses on asking powerful questions to help individuals explore their own thoughts and find solutions?

A. Directive coaching

B. Reflective coaching

C. Solution-focused coaching

D. Appreciative coaching

Answer: B

Explanation: Reflective coaching involves asking powerful questions to help individuals explore their thoughts, gain insights, and find their own solutions. It encourages self-discovery, critical thinking, and personal growth.

## **Question: 12**

Which regulatory and accrediting body is responsible for setting healthcare standards in the United States?

A. Centers for Medicare and Medicaid Services (CMS)

B. Food and Drug Administration (FDA)

- C. Joint Commission
- D. National Institutes of Health (NIH)

Answer: C

Explanation: The Joint Commission is a regulatory and accrediting body in the United States that sets healthcare standards for various healthcare organizations. It conducts inspections and assessments to ensure compliance with these standards, promoting quality and safety in healthcare delivery.

#### **Question: 13**

Which risk assessment methodology involves analyzing the underlying causes of an adverse event or error to prevent its recurrence?

- A. Root Cause Analysis (RCA)
- B. Failure Mode Effects Analysis (FMEA)
- C. Hazard Analysis and Critical Control Points (HACCP)
- D. Six Sigma

Answer: A

Explanation: Root Cause Analysis (RCA) is a risk assessment methodology used to identify and analyze the underlying causes of an adverse event or error. It aims to understand the factors contributing to the occurrence and seeks to develop strategies to prevent its recurrence in the future.

#### **Question: 14**

Which workforce engagement strategy focuses on creating a positive work environment that recognizes and rewards employee contributions?

A. Employee recognition programs

- B. Performance evaluations
- C. Training and development opportunities
- D. Employee assistance programs

Answer: A

Explanation: Employee recognition programs are a workforce engagement strategy that focuses on creating a positive work environment by acknowledging and rewarding employee contributions. These programs can boost morale, motivation, and job satisfactionamong employees, indicating a majority vote. In this case, the requirement is one half or 50% of the employees who vote, plus one employee. Therefore, option A is the correct answer.

# Question: 15

Which regulatory and accrediting body is responsible for setting standards and guidelines for healthcare organizations in the United States?

- A. Centers for Medicare and Medicaid Services (CMS)
- B. Food and Drug Administration (FDA)
- C. Joint Commission
- D. National Institutes of Health (NIH)

Answer: C

Explanation: The Joint Commission is a regulatory and accrediting body in the United States that sets standards and guidelines for healthcare organizations. It conducts inspections and assessments to ensure compliance with these standards, promoting quality and safety in healthcare delivery.

**Question: 16** 

Which fiscal management activity involves projecting future financial performance based on historical data and market trends?

- A. Budgeting
- B. Financial analysis
- C. Cost containment
- D. Forecasting

Answer: D

Explanation: Forecasting is a fiscal management activity that involves projecting future financial performance based on historical data, market trends, and other relevant factors. It helps organizations plan and make informed decisions regarding resource allocation, budgeting, and financial strategies.

#### **Question: 17**

Which strategic planning method involves analyzing an organization's internal strengths, weaknesses, external opportunities, and threats?

- A. SWOT analysis
- B. Balanced scorecard
- C. PESTEL analysis
- D. Gap analysis

Answer: A

Explanation: SWOT analysis (Strengths, Weaknesses, Opportunities, and Threats) is a strategic planning method that involves analyzing an organization's internal strengths and weaknesses, as well as external opportunities and threats. It helps identify key strategic factors and shape the organization's future direction.

## **Question: 18**

Which leadership theory focuses on the leader's ability to adapt their style based on the situation and the needs of their followers?

- A. Trait theory
- B. Transformational leadership theory
- C. Situational leadership theory
- D. Authentic leadership theory

Answer: C

Explanation: Situational leadership theory proposes that effective leaders are those who can adapt their leadership style based on the specific situation and the needs of their followers. This theory acknowledges that different situations may require different leadership approaches, and successful leaders are able to adjust their behaviors accordingly.



# **SAMPLE QUESTIONS**



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